

27 AUG 1979

MEMORANDUM FOR: Secretary, Executive Committee

FROM : John J. Hicks  
Acting Director, National Foreign  
Assessment Center

SUBJECT : Study Proposal: Flow of Intelligence to  
Consumers [ ]

REFERENCE : DDCI Memo dated 18 May 1979, "Executive  
Committee Long-Range Agenda" [ ]

Attached for consideration by the members of the Executive Committee is a concept paper and a study plan for the proposed EXCOM study on the Flow of Intelligence to Consumers. The proposal has been prepared by NFAC in consultation with the DDO.

[ ]  
John J. Hicks

Attachments:  
as stated

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CONCEPT PAPER

FLOW OF INTELLIGENCE TO CONSUMERS

Consumers receive their intelligence in a number of different ways. One aspect of this broad issue is the informal flow of information from the Operations Directorate to consumers in the Department of State. As a result of shared interests and close professional ties, a special relationship often exists between DDO divisions and their counterpart bureaus in State. Growing out of this special relationship periodic meetings are held by DDO divisions and State bureaus to discuss developments of common concern and to exchange information. ☐

In assessing the effect of this informal information exchange we would like to determine the following:

- Is NFAC aware of the extent of the relationship between DDO divisions and State?
- Does NFAC also receive the benefit of the exchange of views between the DDO and State?
- Do the informal DDO-State exchanges give State an advantage in its other relations with the Agency?

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- Do the NIOs and NFAC offices have comparable arrangements for informal exchanges with their counterparts in the DDO and State?
- Are there any adjustments that need to be made in the relationship between the DDO and NFAC? between CIA and State? ☐

STUDY PLAN

The DDO and D/NFAC should each designate one representative to draft the subject study under the direction of a senior NFAC officer. The study group should be prepared to submit their findings to the Executive Committee by December 1979.

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